

Steering Committee Meeting #3 5 March 2020

Meeting Summary

OVERVIEW

The third Steering Committee for the Charlotte Center City 2040 Vision Plan convened on March 5th, 2020. The Committee is an advisory group composed of a diverse group of distinguished leaders in Charlotte's public, private, and nonprofit sectors who are tasked with providing direction on the planning process and reviewing draft deliverables at key milestones. The Steering Committee is chaired by Jennifer Appleby, President and Chief Creative Officer of Wray Ward, and Clay Armbrister, President of Johnson C. Smith University. The purpose of this third meeting was to provide updates on the project, community engagement efforts and Plan Framework as well as present ideas and concepts for the Vision Plan "Focus Areas".

INTRODUCTION

Jennifer Appleby, President and COO of Wray Ward, and Steering Committee Co-Chair, opened the meeting and asked attendees to introduce themselves. Michael Smith, President of Charlotte Center City Partners (CCCP), welcomed participants to Johnson C. Smith University on behalf of Co-Chair Clay Armbrister who could not be in attendance.

Michael Smith then introduced Chris Beynon, Principal of MIG, who reviewed the meeting agenda and objectives. Next, Ellie Fiore, MIG Project Manager, provided project updates and described changes made to the 2040 Vision Plan Framework based on Steering Committee and community input. Next, Chris Beynon presented preliminary ideas for five key Focus Areas and facilitated a discussion of each. Each Focus Area is a part of Center City that will be addressed in detail in the Vision Plan.

DISCUSSION SUMMARY

This document summarizes the information and ideas covered in the meeting, organized by Focus Area. The project team will use the feedback collected during this session to refine the Focus Area

concepts and advance recommendations for the Draft Vision Plan. An image of the graphic notes recorded at the meeting is included at the end of the document.

FOCUS AREA COMMENTS

Overarching Comments

- Ensure long-term thinking throughout the plan.
- Demand that affordability is a key element of any big move and major investment.
- Look for K-12 education opportunities in all projects. Think about how to work with CMS.
- Address the North End, between Graham and 277 and advance applied innovation corridor.
- Infuse arts and culture throughout all Focus Areas, including artist housing and support. The New Orleans Musician's Village is a good example.

Cedar Yards

- Connect this area to recommendations for the Freeway Cap.
- Consider what interchange improvements are planned or needed; consider mode shift towards transit and less driving.
- Retain and build upon the great buildings and character that exist in the neighborhood.
- Protect and enhance the neighborhood identity.
- Look for opportunities to infuse arts and music into the new neighborhood.
- Address how this will impact Third Ward homes and residents, including potential displacement.
- Balance density and scale and ensure transitions between neighborhoods.
- Consider three scenarios based on potential stadium locations.
 - Current location.
 - Alternate location within the loop.
 - Location outside the loop.
- Create a new community destination here such as a signature park or public space.
- Ensure connections and access to adjacent neighborhoods and destinations.

Medical School Opportunity

- Think big! We can create a wellness district that provides a holistic healthy environment for all.
- Incorporate other educational opportunities, arts and business.
- Become a center of knowledge, health and innovation.
- Consider impacts to existing neighborhoods.
- Be intentional about affordability. Affordable and senior housing must be included.
- Learn from the New Orleans example.
- Tie in services including a free clinic.
- Include opportunities for learning and skill-building at all levels.

- Emotional and social learning.
- Wellness school for all ages.
- Address nutrition and food deserts:
 - Partner with culinary programs.
 - Provide a test / commissary kitchen for small businesses.
- Incorporate water and green / living streets.
- Infuse technology into health care and learning.
- Look at the planned medical campus in Austin as an example.
- Are there other possible locations for the medical school such as North Tryon / the North End?

Silver + Blue Line Crossing

- This will be the biggest regional transit connection and a major new dense urban node.
- Consider the resources needed to address grading (e.g., underground freeway).
- What happens around the station? Uses should include residential, parks and retail.
- Design a signature destination that is a place to visit, not pass through.
- What is the first impression?
- Design and plan for long-term growth.
- Infuse history through the design and tell our story.
- Discovery Place is expanding and needs green space –this could become part of the concept or programming.
- Look at examples including Hudson Yards, Denver, Sacramento, London (museum), Berlin.

East Trade and Government Center

- Activate Trade Street and the civic uses to the south.
- Leverage streetcar investment.
- This should be an east-west economic development corridor.
- Improve connections to the Second Ward.
- Significant amounts of affordable housing must be provided where City or other public property is repurposed.
- Improve connections from JCSU to CPCC.
- Infill and transportation of this corridor can happen soon.
- Spectrum Center and CTC draw people to the area, but there is opportunity for adding more destinations and attractions.
- Add activity after working hours to the Government District.
- Consider taking cars off some blocks to create active green streetscapes and other spaces.
- Make East Trade a Great Street.

Tryon Street

- Tryon Street should be a pedestrian-focused place.
- Allow flexibility in design and use along Tryon Street.
- Consider limited or eliminating cars on weekends.

- Tryon Street should be a place you want to be.
- Remove on-street parking.
- Create a more organic and less institutional environment, consider wood materials and grass.
- Add cool lighting treatments.
- Provide shelter and spaces for homeless residents.
- Tryon should be a real cultural corridor.
- Make it Shout! Everyday.
 - Bring art outside through projections and pop-ups along Tryon.
- Add personality and soul.
- This will require building owner cooperation.
- Re-asses the use of the street right-of-way.
 - Parklets.
 - Green Spaces.
 - Activity.
- Look at Broadway in New York and Chicago's Magnificent Mile as examples.

The graphic summary is included on the next page.



> STEERING COMMITEE # ? MARCH 5, 2020 3ABA

LONG TERM THINKING !

- DEMAND APPORDABILITY WITH EACH BIG MOVE
- E K-12 EDUCATION IN ALL PRUJECTS - WORK WONS
- I ADDRESS NORTH END / GRAHAM + 2TT ADVANCE APPLIED INVOLVATION CORRIDOR
- # APTIST HOUSING! MUSICIAN'S VILLAGE-NOLA + SUPPORT
- # ARTS + CULTURE THROUGHOUT

CEDAR YARDS

- CONNECT TO FWY CAP
- > INTERCHANGE IMPROVEMENT
- > SHIFT TOWARDS TRANSIT, ETC.
- + INFUSE ARTS + MUSIC NHOO
- > RETAIN CHARACHTER 00000
- > ADDRESS EXISTING HOMES
- > PROTECT . ENHANCE IDENTITY
- > BALANCE DENSITY + SCALE
- > THIRD WARD DISPLACEMENT?
- * CONSIDER & STADIUM STAYS
- > NEW DESTINATION HERE! D PUBLIC PAPE/SPACE
- > THREE SCENARIOS? & STADIUM OUTSIDE LOOP
- > CONNECTIONS + ACCESS

WELLNESS HOUSTK MEDICAL SCHOOL OP EVERYO - OTHER EDUCATION OPPS

The

ENOTIONAL

+ STOIAL

HEHLEDGE AFTS/BIZ IRAUTH MPACTS TO NHOLDS VODE AFFORDABLE HOUSING

LEARN FROM NOCA GENICE HOLSING > BE INTENTIONAL ABOUT AFFORDABILITY

- > THE IN SERVICES (FRAME
- > HOLISTIC HEALTH
- > PARTNER W/ CULINARY PROCEAMS - ALTERESS FOOD DESERT
- > SMALL BUSINESS (HENEN
- > WATER . GREEN LIVING STREETS
- > WELLNESS SCHOOL CAL > INFUSE TECH INTO
- HEALTH . LEARNING > EX:ASTIN
- LEADNING THE TO APTY > OTHER LOCATIONS? (ALC + INNOVATION

VER + BLE

> CONSIDER RESOURCES NEEDED > MAJOR NEW NODE → DENSITY

HUDSON > RESIDENTIAL . PARKS . RETAIL "

> BALANCE STONEWALL / SOUTH END

> BAGEST CONNECTION -

- > PLACE TO VISIT / SIGNATURE
- WHAT HAPPENS ADOND STATION? > DESIGN & DESTINATION
- WHAT'S THE FIRST IMPRESSION ?
- > STADIUM LOCATION?

> DESIGN - PLAN FOR GROWTH > INFUSE HSTORY. TELL OF STORY

> DISCOVERY PLACE NEEDS GREEN SPACE - PART OF THE PLACE

E.TEADE - GOVT CENTER

CIVIC USES TO SOUTH - ACTIVATE TRADE > LEVERAGE STREETCAR INVESTMENT > EAST - WEST ECONOMIC DEVELOPMENT > A RACE YOU WANT TO BE

- CONNECT TO ECOND WARD
- F CITY PROPERTY REUSE MUST AH
- > CONNECT TO COOC ---- JCSU
- > CAN HAPPEN SCON!
- * SPECTRUM CENTER + CTC DRAW PEORE - NOW PROVIDE MORE
- > GOVERNMENT DISTRICT ADD ACTIVITY APTER HOURS
- * TAKE CARS OFF ACTIVE . GREEN SPACES / STREETSCAPE
- > GREAT STREETS + RACES



MILE + FLEXIBLE TREATMENT , NO CARS ON WEEKENDS?

- > REMOVE ON STREET PARKING
- > MORE CREANIC WOOD, GRASS , COOL LIGHTING TREATMENTS
- > SHELTER + SPACE FOR HOMELESS
- > A REAL CULTURAL COPEDOR

> BRING ART OUTSIDE! PROJECTIONS SHOUT . RP-UPS EVERYDAY > PERSONALITY

1 Sal

- > BULDING OWNER COOPERATION
- , RE ASSES PIGHT OF WAY · PARKLETS GEEN SPACES ACTIVITY FEDESTRIAN FOCUSED PLACE

- TENVER > DOESN'T ADDRESS NORTH END

EX